Skegness Pride in Place Neighbourhood Board

Tuesday, 03 November 2026 at 2.00pm

Venue: Online via Microsoft Teams

Please attend the above meeting at the stated time, date, and location to discuss the items listed on the agenda.

AGENDA

1 Welcome and Introductions

2 Apologies for Absence

3 Declarations of Interest

4 Minutes of the Skegness Neighbourhood Board Meeting held on Tuesday, 06 October 2026 ***(Enc)***.

5 Pride in Skegness - Street Scene Operatives, presented by Carl Beacock

6 Coastal Navigators Network, presented by Jaqui Bunce

7 Pride in Place Programme Update, presented by Bonnie Mitchell

(a) Call for Projects & Programme Dashboard
(b) Community Grant Scheme

8 Any Other Business

(a) Action Tracker
(b) Local Government Reorganisation
(c) Monitoring Return
(d) Community Sub-Group
(e) MHCLG visit rescheduled

9 Date of Next Meeting – Tuesday, 01 December 2026 at 2.00pm via Microsoft Teams

Agenda Item 4

DRAFT Minutes of the Skegness Neighbourhood Board Meeting

Held on Tuesday, 06 October 2026 at 2.00pm

Venue: Online via Microsoft Teams

Please note that minutes shall remain in draft until approved by the Board at the next Board meeting.

Present:

Board Members:
Paul McCooey, Duncan & Toplis (Chair)
Chris Baron – Former Director of Butlins (Theme Lead: Visitor Economy)
Cllr. Adrian Findley – Skegness Town Council (Theme Lead: Town Centre)
Cllr. Danny Brookes – Lincolnshire County Council (Theme Lead: Physical Infrastructure)
Dr Batul Dungarwalla – CVS Lincolnshire (Theme Lead: Community/Voluntary Sector)
Brad Johnson – East Coast Pride (Theme Lead: Community)
Katie Chapman – Active Lincolnshire (Theme Lead: Health and Wellbeing)
Richard Tice – MP for Boston & Skegness

Advisors & Programme Support:

Maria Cotton – East Lindsey District Council (ELDC)
Jon Burgess – ELDC
Saskia Zablockyj – ELDC
Michelle Gant – The Engaging People Company

Observers:
Steve Larner – Skegness Town Council

Apologies:
Tracy Stringfellow – Heritage Trust of Lincolnshire (Theme Lead: Heritage)
Jacqui Bunce – NHS Integrated Care Board (Theme Lead: Health & Wellbeing)
Sophie Harris – Micronclean (Theme Lead: Work & Productivity)
Claire Foster – Kwello Ltd (Theme Lead: Education & Skills)
Cllr Steve Kirk – East Lindsey District Council (Portfolio Holder for Coastal Economy)

James Brindle – Magna Vitae (Theme Lead: Culture)
Bonnie Mitchell – ELDC
Pranali Parikh – ELDC

Summary of Minutes

The Board approved the revised Terms of Reference and the Community Grant Scheme Funding Guidelines, and appointed Dr Batul Dungarwalla to the Community Grant Assessment Panel. Members noted progress with East Coast Pride engagement, the Street Scene Operatives, delivery of the five provisionally awarded projects and the Community Sub-Group. The Board requested improved financial reporting, including a programme dashboard and updated Street Scene expenditure, and agreed that the Tower Gardens projects could progress subject to clarification and inclusion of appropriate long-term maintenance and capital sinking-fund assurances in the Heads of Terms.

1 Welcome and Introductions

The Chair welcomed Members to the meeting and confirmed that the meeting was quorate.

2 Apologies for Absence

Apologies were received from Jacqui Bunce – NHS Integrated Care Board (Theme Lead: Health & Wellbeing), Sophie Harris – Micronclean (Theme Lead: Work & Productivity), Claire Foster – Kwello Ltd (Theme Lead: Education & Skills), Tracy Stringfellow – Heritage Trust of Lincolnshire (Theme Lead: Heritage), Cllr Steve Kirk – East Lindsey District Council (Portfolio Holder for Coastal Economy), James Brindle – Magna Vitae (Theme Lead: Culture), Bonnie Mitchell – ELDC and Pranali Parikh – ELDC.

3 Declarations of Interest

No declarations of interest were received at the start of the meeting. For the later discussion regarding the Tower Gardens projects, Cllr. Adrian Findley, Cllr. Danny Brookes and Steve Larner withdrew from the meeting because of their links to Skegness Town Council and the projects.

4 Minutes of Previous Meeting

The minutes of the Skegness Neighbourhood Board meeting held on 01 September 2026 were approved as an accurate record. The Chair advised that final confirmation of the Board's position on the Tower Gardens Path Renewal and Masterplan projects would be considered under Any Other Business once conflicted attendees had left the meeting.

5 Terms of Reference Update

Members were advised that the revisions principally reflected the current Pride in Place Programme terminology and government guidance, clarified the role of East Lindsey District Council as Accountable Body, updated arrangements for membership and advisory sub-groups, introduced provisions relating to non-attendance, and confirmed the Board's previous decision that proxy voting would not be permitted.

Members discussed the recording and publication of attendance. It was confirmed that a separate attendance register was maintained, while the published minutes already recorded attendance and apologies for each meeting. Members could request their individual attendance record from officers. The Chair considered that a separate public register was not necessary at this stage, noting the voluntary nature of Board membership and the need to avoid publicly singling out Members, while retaining appropriate arrangements for addressing sustained non-attendance.

The Board approved and adopted the revised Terms of Reference as presented.

6 Pride in Place Programme Update

East Coast Pride Community Engagement Activity

Members noted the positive engagement undertaken at the East Coast Pride event on 12 September 2026. The dedicated Pride in Place stall, programme materials and prominent branding had raised awareness of the programme and Community Sub-Group. Brad Johnson advised that approximately 5,000 people attended during the day. Although attendance was lower than the previous year because of periods of poor weather, this remained a strong turnout. An impact report, including estimated local economic impact and survey findings, is being prepared and will be shared with the Board.

Street Scene Operatives Report

The Board welcomed the Street Scene Operatives report and the visible improvements delivered across Skegness. Members noted the operatives' expanded skills, equipment and ability to respond flexibly to environmental issues. Cllr. Adrian Findley confirmed that he would arrange a further visit with the service lead to identify additional priority locations, and Members were reminded that potential locations requiring attention could be raised through him.

Members supported exploring wider community and youth involvement in the initiative so that the work could generate further community participation and pride. The Board also discussed the need to consider continuation of the pilot before the operatives' 12-month appointments ended in February 2027, in order to avoid losing experienced staff. The initial allocation was confirmed as £80,000 from capacity funding, although updated expenditure and the contribution of wider service budgets, vehicles, equipment and operational resources required clarification.

Members requested regular, transparent financial information covering programme commitments and expenditure. Officers confirmed that a programme dashboard had been developed and would be brought to future meetings. An updated report on options for extending the Street Scene pilot would also be sought promptly.

Community Grant Scheme Update

The Board was advised that the scheme would provide grants of £500 to £10,000 together with a simplified Community Chest route offering grants of up to £300 to individuals and non-constituted groups. Lincolnshire Community Foundation would provide outreach and practical support to applicants and would coordinate the scheme with other funds to avoid duplication. Members emphasised that application requirements must remain proportionate and accessible. The £300 Community Chest limit reflected the Foundation's experience of similar schemes elsewhere.

Initial application rounds were planned to close in December 2026, March 2027 and June 2027, with quarterly progress reporting to the Board. Officers explained that further Accountable Body guidance required clearer wording on capital and revenue costs - equipment, machinery and plant costs above £5,000, and property costs above £10,000, would be treated as capital; expenditure below those thresholds could be supported as revenue from the capacity fund. Subject to that clarification, the Board approved the Community Grant Scheme Funding Guidelines.

The Board considered the expression of interest received from Dr Batul Dungarwalla and approved her appointment as the Board's representative on the Community Grant Assessment Panel. The Chair offered to act as a substitute if required.

Call for Projects Update

Members noted progress in implementing the five provisionally awarded projects. East Coast Pride and Lincs Digital had progressed to signed funding arrangements, Beach Ability was close to completing its contractual documentation, and the two Tower Gardens projects remained at Heads of Terms stage. Project sponsors had received branding and communications guidance, and promotional activity had commenced. A further detailed update would report delivery milestones, expenditure, outputs, risks and mitigations.

7 Community Sub-Group

Michelle Gant provided an update on the inaugural Community Sub-Group workshop held at the Storehouse on 15 September 2026. The session was attended by 27 representatives from a wide range of organisations and community groups. Participants considered the purpose of the group, ways of working, existing connections, current projects, community needs and gaps in engagement. There was strong support for a collaborative approach that would share intelligence and connections, deepen

engagement and progressively enable local people to take a greater role in shaping decisions and delivery.

Members welcomed the asset-mapping work undertaken by Lincolnshire CVS, which had helped identify approximately 80 community groups and establish a contact database. The Board thanked the CVS team and Michelle Gant for their contributions. It was agreed that meetings would take place approximately every two months and that the next meeting would be held face-to-face. Michelle Gant would circulate the workshop material and action plan, and Members were asked to identify missing organisations, contacts and opportunities for wider participation, including tangible routes for community involvement in funding decisions.

8 Any Other Business

Action Tracker

Members reviewed the action tracker. The community engagement leaflet and artwork had been completed and used at the East Coast Pride event; community organisations had been contacted, and the inaugural Community Sub-Group meeting had taken place; and the contact information and promotional artwork had been circulated to Members. These actions were marked complete. The new actions arising from the meeting were added to the tracker.

Local Government Reorganisation

Members received a brief verbal update and noted that no imminent change was expected. The Board agreed to keep the matter under review as a standing item.

Chair's Summit

The Chair reported on a national summit attended by Neighbourhood Board Chairs. Boards across the country were facing similar opportunities and challenges. A key emerging theme was that Boards might, over time, move towards a separate legal structure, such as a community interest company, company or charity, potentially enabling them to hold assets and develop sustainable income streams. Early-adopter work was at a preliminary stage, and no settled model had yet emerged.

Members discussed the balance between early visible improvements and longer-term investment. It was agreed that future priorities should be informed by meaningful community engagement and should address underlying causes rather than rely solely on short-term responses. The Board would remain open to long-term investment and asset-based opportunities where community evidence supported them, while avoiding consultation questions that could create unrealistic expectations.

MHCLG Visit and Monitoring Return

Jon Burgess advised that the six-month MHCLG monitoring return was due by 29 October 2026 and would cover financial commitments, community engagement and planned activity. The return required sign-off by the Chair and the Council's Chief Financial Officer. The Board agreed that the Chair could approve the submission on its behalf, with the completed return to be presented to the November meeting for Members' information.

Members also noted that the new regional government contact was expected to undertake a familiarisation visit during October.

Tower Gardens Path Renewal and Masterplan

Members without a declared interest requested an update on contract progress for the Tower Gardens Path Renewal and Masterplan projects. Programme Officers confirmed that Skegness Town Council had responded to the pre-grant conditions, that draft Heads of Terms had been prepared and accepted in principle by the applicant for the Path Renewals project, and that the subsidy-control assessment had concluded that no subsidy arose because the works concerned public realm and conferred no selective economic advantage.

The Board welcomed the update and discussed the 1 September 2026 presentation from the project applicant and Board Member feedback from the site visit that day such as value for money, sequencing and project assurance. It was agreed that, before entering into a works contract, the Town Council would be required at RIBA Stage 4 for the Path renewals project to provide an updated detailed design and cost plan to the Board. Any cost overrun would rest with the applicant rather than the Board.

Members noted that some entrance lighting and CCTV might be capable of earlier delivery, subject to project-management capacity. This was welcomed by Board Members. It was also noted that delivery of the sensory garden, play and trail elements were expected to follow the path works. The sensory garden remained within the wider funded project.

Members considered the long-term maintenance of the renewed assets reflecting upon the 1 September 2026 Board meeting and minutes whereby it was confirmed that maintenance of Capital assets would be reviewed as part of Skegness Town Council's Capital Programme to ensure efficiencies across programmes, existing Skegness Town Council staff would continue to maintain the gardens and that £30,000 of revenue funding had been allocated to support maintenance. The existing project business case stated that the Town Council would maintain the completed works through established operational budgets without further Pride in Place financial support. The Board noted this and requested explicit assurance in the Heads of Terms regarding ongoing maintenance and the establishment of an appropriate sinking fund for future capital maintenance and repair, distinct from routine annual maintenance expenditure, to be reviewed and agreed by the Board at RIBA Stage 4.

Subject to Programme Officers clarifying those points with Skegness Town Council and incorporating appropriate maintenance and future capital provision into the Heads of Terms, the Board confirmed that it was content for the Chair to sign the Heads of Terms and for both Tower Gardens projects to progress towards Grant Funding Agreements.

9 Date of Next Meeting

The next meeting will be held on Tuesday, 03 November 2026 at 2.00pm, online via Microsoft Teams.

The meeting concluded at approximately 3.10pm.

ACTIONS TRACKER

BOARD MEETING	ACTION	STATUS	RESPONSIBLE
04.08.2026	Develop community engagement leaflet / one-page summary	Complete	MG
04.08.2026	Contact community group leaders and request interest in the Community Sub-Group	Complete	All Board Members
01.09.2026	Circulate Community Sub-Group contact information to Members	Complete	SZ
01.09.2026	Circulate community engagement leaflet artwork to Members	Complete	SZ
06.10.2026	Provide East Coast Pride headline attendance and impact report	To Do	BJ
06.10.2026	Obtain and circulate updated expenditure against the £80,000 Street Scene allocation	To Do	JB/BM
06.10.2026	Bring the Pride in Place programme dashboard to the next meeting and future Boards to report on capacity funding	To Do	JB/BM
06.10.2026	Obtain an early report on options and costs for extending the Street Scene Operatives pilot	To Do	JB/BM
06.10.2026	Circulate the Community Sub-Group papers, action plan and community contact information	To Do	MG
06.10.2026	Arrange the next face-to-face Community Sub-Group meeting	To Do	SZ/MG

06.10.2026	Provide additional community contacts and identify gaps in representation	Ongoing	All Board Members
06.10.2026	Prepare the MHCLG monitoring return for Chair and Chief Financial Officer sign-off and present the submitted return to the November Board	In Progress	Programme Team
06.10.2026	Review the earlier Towns Fund agreement and include appropriate Tower Gardens maintenance and future capital sinking-fund assurances in the Heads of Terms before Chair sign-off	To Do	JB
06.10.2026	Send Cllr. Findley his individual attendance report	To Do	SZ
06.10.2026	Cllr. Findley to arrange another visit with Carl Beacock and report back to the Board	To Do	AF

Skegness Neighbourhood Board Meeting

20 October 2026

Pride in Skegness - Street Scene Operatives Scheme

1.0 Purpose of Report

1.1 To provide the Skegness Neighbourhood Board with a progress update and proposed extension for the Pride in Skegness pilot scheme.

2.0 This paper recommends that the Skegness Neighbourhood Board:

1. Note the pilot scheme outputs provided at 5.3 of this report.
2. Note the current scheme costs provided at 6.1 of this report.
3. Consider and approve;
   a. the continuation of the pilot scheme until 31 March 2030, as detailed at 7.3 of this report and;
   b. the total grant request of £310,620 (£272,220 revenue and £38,400 capital), as detailed at 7.2 and Appendix A of this report.

4.0 Pride in Skegness - Street Scene Operatives Scheme

4.1 The Pride in Skegness pilot initiative has been in delivery phase since February 2026. Supported by £80,000 of revenue funding (capacity), two dedicated Pride Operative posts were recruited to deliver targeted street cleansing, greening and environmental improvement activity, primarily in areas not maintained by the District, Parish or County Councils.

4.2 The operatives work flexibly across Skegness within the Pride in Place investment boundary, including the town centre, foreshore, public car parks, green spaces, public rights of way, alleyways and other locations where additional maintenance or a rapid response is required.

4.3 Both posts are hosted by East Lindsey District Council. The Fixed Term Contracts conclude on 11 January 2027. The Board previously agreed that the scheme would operate initially as a 12-month pilot commencing February 2026 and then return to the Board for review and a decision on its continuation, informed by an assessment of the pilot's outputs and outcomes.

5.0 Scheme Outputs & Additionality

5.1 The scheme has delivered visible benefits for residents, businesses and visitors by improving cleanliness, accessibility and the overall appearance of the town. Members of the public can request that an area be cleaned by contacting the

Council through a dedicated email address. The scheme and its benefits have continued to be promoted through social media.

5.2 Additional investment was secured to enhance the work of the operatives and the wider Council team. A contribution from the East Lindsey Investment Fund has enabled the Pride in Place Operatives regular recourse to jet-washing machinery, electric hand tools and a Ventrac multi-mower to build on the existing Pride in Place grant contribution. This has enabled the team to undertake activities such as weed treatment, power washing, vegetation management, graffiti removal and the clearance of overgrown routes more efficiently, while reducing reliance on specialist resources. This responsive approach has strengthened local pride, supported major events, improved public spaces and provided a sustainable, adaptable model for delivering further community and environmental benefits.

5.3 Over the past nine months, the Board has received regular progress reports detailing the scheme's outputs, supported by visual evidence of the work undertaken. These updates have been positively received and demonstrate the benefits delivered to the local community. Including the outputs achieved to date:

Intervention	**Output**
Pathways widened and access enhanced to public rights of way	More than 2km
Graffiti/tag removal	178 instances
Trees/hedges planted	120+ units
Evergreen/perennial plants added to landscapes	1,500+ units
Jetting/washing footways and paths	700+ hours
Weed removal and vegetation reduction	850+ hours
Clearing of intrusive overhang	22 alleyways
Sites assessed and visited	92 separate sites/locations
Sand clearance to ensure public access	60+ hours
Jetting/cleaning of public bins	400+ instances

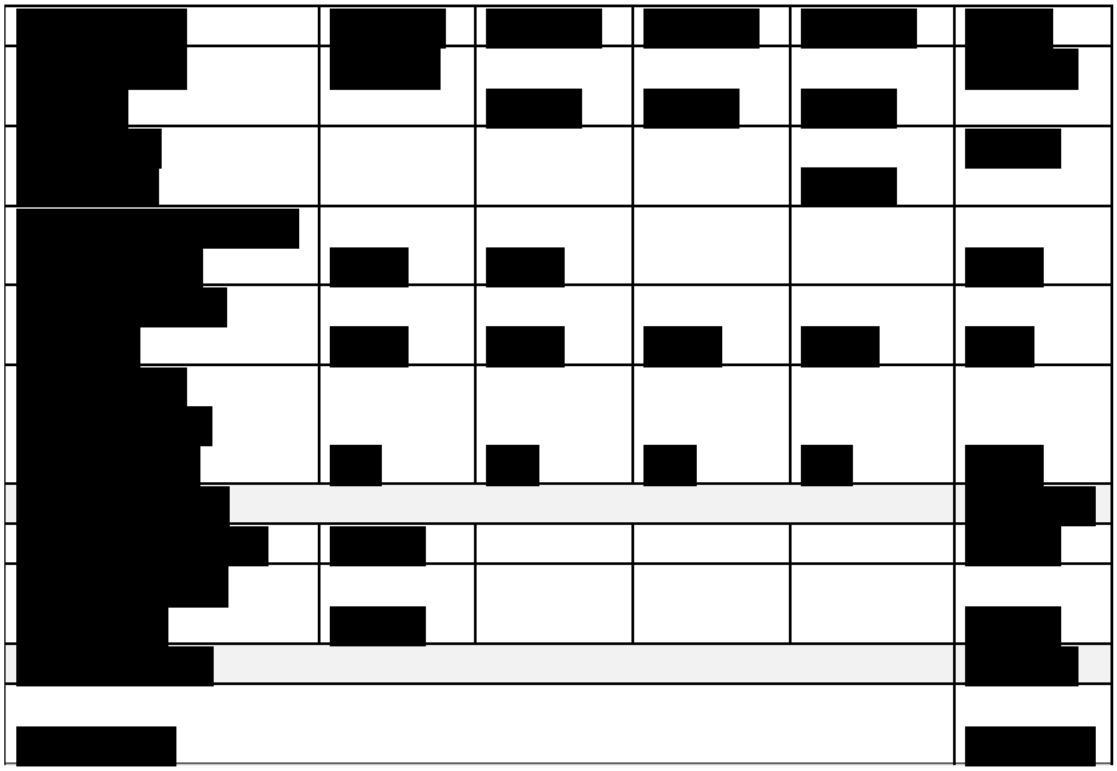
6.0 Scheme Costs

6.1 [redacted]

7.0 Proposed Extension of Pride in Skegness

7.1 The Pride in Skegness pilot has delivered visible improvements to the cleanliness, accessibility and appearance of Skegness, demonstrating a flexible and responsive approach that benefits residents, businesses and visitors – and built a sense of pride for the town.

7.2 To extend the scheme until 31 March 2030, a £272,220 revenue grant would be required to fund the two fixed term contract salaries, associated on-costs including assumptions on inflation and pay scale progression, training, PPE, uniform and branding. To enable the operatives to reach more areas in the Pride in Place boundary and address more enquiries a £38,400 capital grant is requested for a vehicle, trailer, tools and equipment. The below table details proposed scheme extension costs are included below.



*From 11 January 2027 to end of fin year 2026/27.

7.3 Continuation of the scheme to 31 March 2030 would retain the experienced operatives and sustain these benefits. The Board is asked to consider and approve the total grant request of £310,620 (£272,220 revenue and £38,400 capital) subject to East Lindsey District Council agreeing to continue hosting the two FTC posts for the duration of the extended scheme.

Skegness Neighbourhood Board Meeting

20 October 2026

Coastal Navigators Network

1.0 Purpose of Report

1.1 To inform the Skegness Neighbourhood Board about the Coastal Navigators Network (CNN) and to seek support for the NHS Lincolnshire Integrated Care Board (ICB) to form a Skegness Location Partnership and develop a Plan.

2.0 This paper recommends that the Skegness Neighbourhood Board:

1. Note the information provided about the initiative at Section 4 of this report.
2. Consider and approve;
   a. the formation and development of a Skegness Location Partnership and Plan, led locally by NHS Lincolnshire ICB and sponsored by Pride in Place, as detailed at 5.3 and 5.4 of this report.
   b. the proposed revenue grant of £7,500 to support the Plan development, as provided at 6.2 of this report.
3. Agree that NHS Lincolnshire ICB should consult the Community Sub-Group in November to seek local views that inform Plan development.

4.0 Coastal Navigators Network

4.1 The Coastal Navigators' Network (CNN) is a national, place-based partnership that brings together coastal communities, public services, employers and other partners to turn evidence of coastal inequality into practical local action. Its vision, "A connected coast, a stronger future", links local action and shared learning to investable outcomes.

4.2 For Pride in Place, CNN offers Skegness a route to turn community priorities into a coordinated 12-month plan, supported by national expertise, peer learning, partner engagement and improved access to funding and investment.

4.3 CNN shares effective practice, helps Integrated Care Boards and partners seize opportunities, addresses worsening coastal outcomes and supports a sustainable national approach tailored to coastal communities.

4.4 Coastal communities are home to approximately 10.4 million people, representing 18.5% of England's population, but often experience ageing populations, poorer health, economic inactivity, limited infrastructure and difficulty securing proportionate investment.

5.0 Skegness Context and Proposed Location Partnership

5.1 Skegness featured in the 2021 East Lindsey coastal case study, is one of 55 priority coastal towns, was one of six pilot locations in 2025 and remains part of the expanding programme. Mablethorpe is also identified as a priority location.

5.2 Young people in Lincolnshire's coastal communities face significant barriers to progressing from pre-16 education into further education, training or employment, with Skegness College reporting a 20% dropout rate. The Partnership will examine the causes of disengagement, including health-related economic inactivity, low aspiration, seasonal employment, transport constraints and fragmented support. By aligning partners, resources and local insight, it will coordinate targeted action to improve education, employment and wellbeing outcomes across the Lincolnshire coast.

5.3 By October 2027, the Partnership will identify gaps, validate findings with local people and agree the support required. It will then bring together education and training providers, employers, DWP, GLCCA, health services and other partners to align resources and develop a coordinated 12-month plan delivering sustainable improvements in individual outcomes, community resilience and coastal economic growth.

5.4 For the proposed Skegness Location Partnership, NHS Lincolnshire ICB would act as local lead. Identified partners include Lincolnshire Community Foundation, Safer Lincolnshire Partnership, Lincolnshire County Council and the Aspiration Project, South East Lincolnshire Councils Partnership, East Lindsey District Council, Active Lincolnshire, Greater Lincolnshire Combined County Authority, and the Skegness and Mablethorpe Pride in Place programmes.

6.0 Proposed Sponsorship of the Location Partnership Plan

6.1 A one-off fee of £15,000 applies to develop a clear local plan with CNN over 12 months. The Plan would provide clear sustained benefits for the Skegness community.

6.2 NHS Lincolnshire ICB is seeking a £7,500 grant towards the partnership fee, with the remaining cost to be secured from additional sponsors. The Board is therefore asked to consider and approve a £7,500 revenue grant to sponsor the Location Partnership Plan.

Skegness Neighbourhood Board Meeting

20 October 2026

Pride in Place Programme Update

1.0 Purpose of Report

1.1 To provide the Skegness Neighbourhood Board with a progress update on Pride in Place Programme activities.

2.0 This paper recommends that the Skegness Neighbourhood Board:

1. Note the Call for Projects update provided at Section 3 of this report.
2. Note the Community Grant Scheme update at Section 4 of this report.

3.0 Call for Projects Update & Reporting Dashboard

3.1 As reported at previous Board meetings, the Call for Project grant awards continue to progress. The Lincs Digital project has entered into a Grant Agreement and is now in the delivery phase. The Tower Gardens Masterplan and Beach Ability projects remain at the Heads of Terms stage.

3.2 The Tower Gardens Path Renewal project has progressed to a completed Grant Agreement. As requested at the Board meeting on 06 October 2026, the Heads of Terms pre-grant conditions incorporated appropriate maintenance and future capital provision, together with a requirement for the Board to review and agree the scheme design and costs at RIBA Stage 4, which is anticipated for February/March 2027.

3.3 Programme mobilisation continues across the five-project portfolio. The Programme Dashboard reports progress against delivery milestones, expenditure and outputs, alongside emerging risks and planned mitigations. Further coordinated promotional activity is scheduled to maintain programme visibility as delivery progresses.

4.0 Community Grant Scheme Update

4.1 The Board will be aware that the 'Together for Skegness' Community Grant Scheme was launched on Monday 19 October 2026 with Lincolnshire Community Foundation, an independent grant-making organisation delivering the scheme. Application closing dates are 1 December 2026, 1 March 2027 and 1 June 2027 subject to available funds.

4.2 The object of the fund is to support community led activities that benefit people living in Skegness, respond to local needs and opportunities, deliver visible improvements, strengthen local pride and contribute to the Skegness Pride in Place Board's priorities.

4.3 The scheme has been promoted via a press release, the Together for Skegness social media channels and website, the Lincolnshire Community Foundation social media channels and website, email updates to local district, town and parish councillors, printed and digital flyers, email newsletters and a direct email to the Community Sub-Group database.

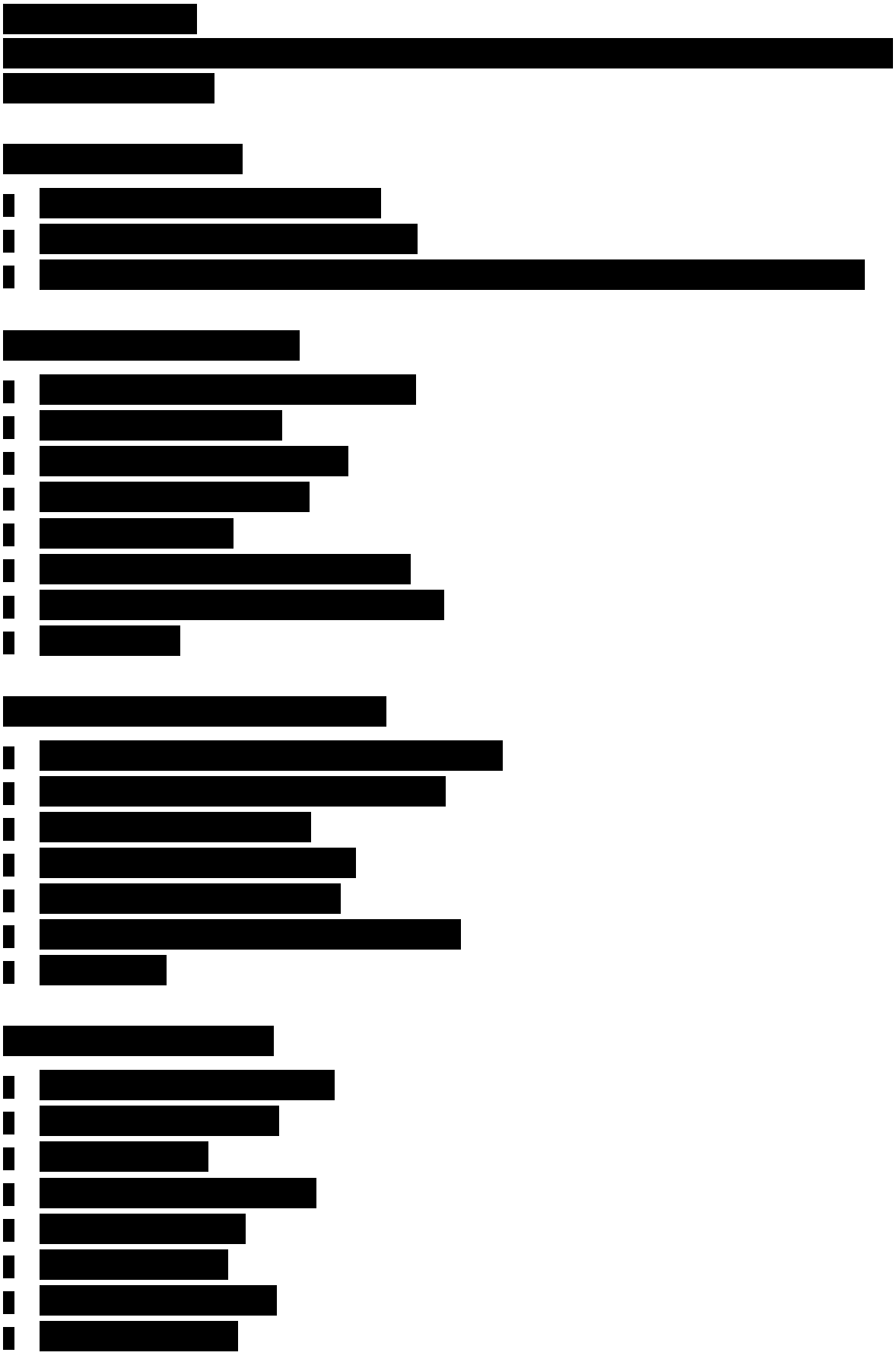
4.4 Application enquiries and requests for assistance can be signposted to the websites or directly to Lincolnshire Community Foundation where a dedicated team can assist with applications.

4.5 A date will be coordinated for panel assessment of applications received for the 1 December 2026 round one closing date. A future report detailing enquiries, applications, grant awards and outputs will be brought to the Board for review in due course.

APPENDICES

Appendix A – Pride in Skegness Funding Overview

Appendix A – Pride in Skegness Funding Overview



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